

# Investigating the Impact of Supply Chain Management on Bank Performance and Bankruptcy Prediction using the Cumulative Density Function Model (Case Study: Iraqi Banks)

Bushra Mohammed Sami Hassan Al-Asadi<sup>1</sup>, Marwah Abdulkareem Zuhaira<sup>2</sup>, Assistant Prof. Abdulmir Abid Kadhum Zwen<sup>3</sup>

*College of Administration and Economics - University of Kufa*

abothur7899@gmail.com  
bushram.alasadi@uokufa.edu.iq  
marwaa.mahmood@uokufa.edu.iq

**Abstract**— Proper supply chain performance plays a crucial role in the success of the banks. Therefore, it is essential to use an appropriate supply chain performance assessment system to continuously improve it. The political and economic developments have played a major role in bringing about changes in the economic environment in general and in the banking environment in particular, in response to these changes or affected by the changes in the banking environment and the successive developments in the financial and banking arena, which expanded the scope of its banking business both internally and internationally. This has been reflected in increased banking risks and thus the possibility of bank defaults resulting in financial and banking instability. The issue of banking failure management has become increasingly important for banks, and has been included by the Basel Committee as an important aspect of determining bank adequacy. As a result of studying and analyzing various aspects related to banking failure. Hence, the importance of this research is highlighted, as it will shed light on the factors and causes of the phenomenon of bankruptcies and identify and address the weaknesses. By adopting the density function, a model for estimating the exposure of banks to the housing. The research came out with a set of conclusions and recommendations

**Keywords**— Supply Chain Management, Bank Performance, Bankruptcy prediction, cumulative density function model.

## 1. Introduction

In a complex, dynamic and highly variable environment today, banks need to design and adopt strategies in their supply chain that can help them improve their performance. Because in such a

competitive environment, partners are able to survive, compete and keep pace with the changing and dynamic conditions of the competitive market. Bank default is a continuous process, which requires banks to redouble efforts such as choosing the best ways to balance the returns and risks with a view to achieving stability in the banking sector. The second aspect is the attempt to identify the dangers associated with the failure of banks because they have an impact on the economy of the country, dealers and those interested in the banking sector, who are affected accordingly. From this point of view, the importance of this research comes in using the cumulative density function model, which acts as an early warning for employees in the banking sector on the beginning of the default. This will benefit the employees and users of the financial statements in the banking sector, thus enhancing the confidence in these lists which benefit the decision making that will serve the banking system. As it will shed light on the factors and reasons for the phenomenon of bankruptcies and identify and address the weaknesses.

## 2. Research methodology

### 2.1. Research problem

The problem stems from the financial instability in the banking sector, the increased risks and the manageability of banks to avoid risk. This problem is the result of the unplanned expansion of the banking industry internally and externally in order to attract more customers and achieve returns.

2. The importance of research: The issue of bank bankruptcy has become increasingly important for banks. The Basel Committee has also listed it as an important aspect of determining banking suitability. The importance of the research is that it deals with a problem related to the banking system as a result of financial deterioration and increased risks, and most prominent, credit risks.

3. Research Objectives: The research aims at achieving the following objectives:

1- Knowledge contribution in the field of finance, banking sciences and financial thought in general.

2 -The possibility of avoiding bankruptcies through the use of approved models.

3 - To identify the nature of bankruptcies by a number of banks in the Iraq Stock Exchange, and the result of unstable political and economic conditions.

4. Spatial and temporal boundaries of research: The temporal boundary was the period between (2015-2004), and the spatial boundary was the banking sector in the Iraq Stock Exchange.

5. Statistical and financial methods used for the research:

1. Average: The average is defined as the total values of the time period divided by their number, and it's calculated according to the following equation:

$$\bar{X} = \frac{\sum xi}{n}$$

2. Standard deviation

$$\delta = \sqrt{\frac{\sum(x - \bar{x})^2}{N - 1}}$$

Whereas:

$\delta$  = Standard deviation

X = Views

4. Contrast: Contrast is defined as the total squared deviation values from their arithmetic mean, and it's measured according to the following equation:

$$VAR = \sum (x - \bar{x})^2$$

8. Probability Equation (Probability Density Function)

A probabilistic model that reveals the state of failure of the bank or company, as it is an early warning to detect cases of regression or bankruptcy.

$$P = N \left( \frac{\ln\left(\frac{V_A}{D}\right) + \left(U - \delta - \left(\frac{\sigma^2 A}{2}\right)\right)}{\sigma A \sqrt{T}} \right)$$

Whereas:

P: Probability of bankruptcy

N: The cumulative density function

$V_A$ : Value of assets

D: The nominal value of the total debt

U: Expected yield

$\delta$ : Expected dividend

$\sigma^2 A$ : Assets volatility

T: Time, takes one year

## 2.2. Sample of the research:

The research was conducted in the Iraq Stock Exchange through banks belonging to the banking sector and they include (10) banks. The table below includes a number of banking sector banks (sample of research)

**Table 1.** Shows the sample of the research

S/No.	Bank
1	Commercial Bank of Iraq
2	Bank of Baghdad
3	Iraqi Islamic Bank for Investment
4	Iraqi Middle East Investment Bank
5	Investment Bank of Iraq
6	National Bank of Iraq
7	Credit Bank of Iraq
8	Dar Es Salaam Investment Bank
9	Sumer Commercial Bank
10	Babylon Bank

### 3. Bankruptcy - a conceptual framework

#### 3.1. Banking failure

##### 1. The concept of banking failure.

The concept of banking failure stems from the emergence of indicators of financial default in banks. In order to avoid exposure to this problem, there are methods that can be used to indicate the extent of exposure to financial default and thus bankruptcies, through which each bank can determine the volume and stages of default, and then the way to deal with it from different stages. It can be said that there are several concepts of default, although all these concepts revolve around one central idea, where the default is known as a process or a case. In terms of being a process, default is not the product of the moment but it is caused by many causes and factors that interacted and are interacting over time periods that lengthen and shorten and lead to the situation in which the borrowers not only become unable to repay the loans on their due dates or repay their obligations and obtain new commitments, but the project would also return to what it was before or restore its financial, monetary and operational balance. (Al-Hadhiri, 1997, p. 27)

It is defined as the credit facilities of all types granted by banks to some customers in the past, but these customers did not pay their values and interest to the bank in their due dates (Abdulmuttalib, 2010, p. 30).

2 - Degrees of default: Default has three degrees: (Almkawi, 2010, p. 26)

##### 3.1.1. First degree

It is called the liquidity pressure where repayment is not totally stopped, but it does not happen in an organized form, and if total or partial repayment happened then it is late after due dates. Financial insolvency is usually temporary, and it's the first phase of default then there will be a great possibility of addressing it.

##### 3.1.2. Second degree

The debtor completely defaults on its obligations, due to the very deteriorating financial position.

##### 3.1.3. Third degree

Bankruptcy that leads to liquidation in favour of the creditors. Default is the inability of the bank to

meet the demand for money by customers in the short term, this will generate fears for deposits owners what will cause them to withdraw their deposits soon, and that reflects the inability of the bank to meet the needs of the customers of liquidity, and the lack of readiness for this phenomenon leads to insolvency and bank defaults.

##### 3 - Signs of default.

There are warning signs that are almost general to most banks whose financial situation ends in default.

- A) A slowdown in the bank's growth compared to similar periods in previous years.
- B) Unusual figures in the financial statements of the Bank.
- C) The imbalance between cash inflows and outflows due to the inability of the bank to collect.
- D) Changes in the financial management of the Bank.
- E) Non-regularity of repayment of creditors.
- F) Bank loss to its top customers.
- G) Banks managers' inability to assess the current situation of the bank and to where it's heading.
- H) The wrong estimation of seasonal peak levels and the granting of loans on the basis of this false estimation.

#### 3.1.4. Bankruptcy manifestations and causes.

Bankruptcy often does not occur suddenly, but gradually, which gives both the bank and the client the opportunity to think and manage. Thus, bankruptcy has signs through which its manifestations can be defined. It can be relied upon the various elements and manifestations when distinguishing between vital and bankrupt banking corporations. (Hamdan, 2008, p. 20).

##### 3.1.4.1. The manifestations of bankruptcies.

Bank default often does not occur suddenly, but it has preliminaries and manifestations, some of the most important manifestations of bankruptcy are:

### 3.1.4.2. Internal manifestations of banking failure

The internal manifestations of bankruptcies are summarized in the following points:

A - The volatility of the financial ratios at successive periods, primarily the liquidity ratios, profitability and quality of assets.

B - The decline in operating profits for consecutive periods and the possibility of continuation for years, due to the size of losses incurred by the bank as a result of its efforts to provide liquidity at high costs to pay its obligations, and the low volume of investments due to the large volume of provisions formed to cope with successive losses and thus the erosion of shareholders rights.

C -The internal conflict of management in light of the critical situation experienced by the bank. This is either due to the lack of sufficient experience or the presence of conflicts and the preference of the private interests of the shareholders and the dominant percentages of ownership of the capital or lack of information about the real status of the bank.

D - Low morale of the staff and their tendency to leave the bank exposed to bankruptcy, especially if confirmed liquidation in the future.

E –Bank imbalanced financial structure, such as the increased dependence on borrowing.

Management inefficiency: Some researchers attribute the failure of business enterprises to inefficient management, leading to financial bankruptcy.

### 3.1.4. External manifestations of bankruptcies

These are related to the external environment of the bank that we'll highlight below:

A- An increase in the withdrawal of deposits by depositors, especially in when declaring bank's failure or because of information or rumors. Withdrawals increase if there is no deposit insurance system.

B- The bank's inability to meet its short-term commitments on their due dates.

C- The bank's inability to compete in price due to the decrease in the volume of various revenue-generating investments.

D - Weak demand for products and services of bank subject to bankruptcy and the drop in deposit volume due clients and investors doubts of the ability to refund their money, resulting in weak competitive position.

E- The increased high-risk investments in order to obtain high yields to compensate for the losses that hit the bank, especially under pressure exerted on the management of the bank by the shareholders, which deepen the problem of bankruptcy.

F- Engaging in judicial disputes with the bank's clients, especially with regard to their access to their rights.

G- The sharp and obvious decline in the market value of the bank's shares listed on the Stock Exchange.

H- The decline of bank reputation among its clients in the money market.

I-Banks non-compliance towards tax payments due to the negative consequences it has incurred.

These aspects and other ones represent many signs and indicators alarming before bankruptcy, prompting it to be cautious of the seriousness of the bank's conditions and alert to the need to intervene in the right time to reform work and address deficiencies in the operational performance of the work facing the bank, and thus protecting the bank's funds and interests.

### 3.1.5. Supply chain management effects on bank Performance.

It's is not only a single reason attributes to banking institutions bankruptcy, rather, there are usually a number of reasons that vary according to the researchers' view of bankruptcy which are based on the lack of supply chain management.

Bankruptcy is the result of a wide variety of causes and factors, which vary according to the nature of the problems facing the banking sector. Despite the multiplicity and diversity of causes of bankruptcy from one banking system to another, most of them are involved in two types of external and internal causes(Al-Rawi, 2003, p. 173)

### 3.1.6. External causes of bank default

They include set of external factors which the banking institutions have no control over, such as:

### **3.1.6.1. Macroeconomic instability**

Imbalances resulting from successive changes in the structure of the national economy, such as fluctuations in the terms of trade. When the terms of trade decline it will be difficult for customers of banks engaged in export and import activities to meet their obligations, especially debt service, as well as the fluctuation in inflation rates are considered a crucial factor in banking system ability to play the role of mediation, especially granting credit, providing liquidity and other fluctuations at the macroeconomic level.

### **3.1.7. Improper economic and financial reforms**

Changes in legislations or regulations sometimes put unusual pressure on the system and cause bankruptcy. Reducing restrictions on the banking system as part of a fast fiscal policy has been a major cause of bankruptcy.

### **3.1.8. Banking market environment**

Strong competition urges banks to bear inappropriate high risks, especially with pricing that does not commensurate with the risks, since the possibility of taking high risk behavior is high in a highly competitive market. The strong improper competition between banks due to the rush to attract the same customers, therefore, cause them to contribute to regular chaos, due to lack of banking awareness. Wherefore, investment and lending decisions may not be well thought out. This has contributed to the banks' failure and the absence of banking marketing because marketing is of the utmost importance in any activity and in particular, banking industry. (Ghoneim, Ahmed, 1995, p. 45)

### **3.1.9. Government intervention**

Some governments may intervene in the work of banks, especially in developing countries. They force banks to fund huge projects, which creates deficit to these banks, as well as the impact of the state's monetary and financial policies on the activities of banks. And the state's intervention as securities vendor. When banks buy treasury bonds issued by the government to meet the deficit in the state budget. When the bank buys these bonds, this leads to a decrease in liquidity. Some governments use their influence on banks and encourage them to contribute in covering the deficit in their current budgets.

### **3.1.9.1. Financial liberalization and economic openness**

The economic openness to countries and institutions that have gone a long way in rationalizing the institutional work and the integration of legislative, technological and social infrastructure, make the subject of the competition with banks coming from foreign countries very difficult, and facing competition raises the cost of change that must be done in the new environment. In addition, liberalization encourages banks to engage in high-risk activities and face tough competition. The financial system is characterized by openness, liberalization and deregulation that have limited its banking activities, especially in developed markets in industrial countries. Which encourages banks to practice conventional and unconventional activities and innovate new services. Country experiences show that in the absence of appropriate measures, financial liberalization can lead to a financial crisis and that the reason is that financial liberalization leads banks to face new risks, especially if restrictions on lending are lifted.

### **3.1.9.2. The lack of compliance in legislation local laws and legislations**

The bank practices its work through laws and legislations, and when these laws don't keep up with the requirements of economic and financial openness, and the failure to adapt domestic legislation to face international legislations or developments in the activities of international banks or their methods lead to bank exposing to bankruptcy. (Arab Monetary Fund, 1995)

## **3.2. The internal causes of bankruptcy**

These reasons are related to the nature of management in the bank and how to practice the activities that it implements, they include all the reasons that the bank can control because it is in the internal environment of its activity, they are limited to:

### **3.2.1. Low management efficiency**

The absence of efficient management features causes banks to face many difficulties due to weak credit and investment policy, the inability to analyse the risks of lending and other risks, poor investment portfolio management and concentration in certain sectors. Concerning the statement of the causes of bankruptcies, they agreed that the main reason for the failure was the

inefficiency of the management. The most important deficiencies and problems related to the senior management team in the bank and its board of directors in particular are the lack of qualified members of the Board of directors and insufficient attention to the Bank's affairs, the Board adopts expansionary policies in the management of the activity, problems related to the managing director, and other factors. (Nadhmi and Al-Raafi'e, 2008, p.20)

### **3.2.2. Liquidity Deficit**

Banks may suffer from a liquidity deficit despite having an important volume of deposits and an appropriate amount of loans. The liquidity of the Bank depends on its ability to manage its portfolio of assets quickly and without loss. Bank's liquidity is increased by the shortening of the term of assets and the lengthening of term of the liabilities. On the contrary, shortening the term of deposits and assets as the most important liabilities of the bank leads to a decrease in liquidity due to the increase in the percentage of demand deposits to total deposits.

### **3.2.3. The ineffectiveness of banking supervision**

Despite the multiplicity of supervisory bodies on the bank, the lack of means and the inefficiency of supervision, especially after the expansion of e-business in banks lead to financial and banking defaults. The concepts of supervision now emphasize on quality and risk-based supervision, and not on formal censorship.

As for the supervision of the Monetary Authority, it performs comprehensive and periodic audits, monitors defaulted banks and indicates the nature of violations. The authorities may be insufficient to control the banking sector, but they play an active role in ensuring the safety and adequacy of the bank's capital and financial efficiency to ensure liquidity. In addition, evaluating the Bank's assets, especially loans, advances and other accounts, and ensuring the Bank's obeying laws, regulations and official instructions, to submit proposals to address obstacles and crises experienced by the bank.

### **3.2.4. Financial Corruption**

The spread of corruption is an essential element of bankruptcy and it's linked to the avoidance of profession ethics, which represent the reflect of cultural and environmental roots that surround the staff of the bank. The violations depend on the nature of the employees ethics that derive from basic education whose cultural and

educational roots are based on the cultural and religious heritage and the surrounding environment in which the individual was born, and the values and principles they represent. Banks usually use fraudulent methods when the bank moves towards bankruptcy. Some loopholes in the laws may be used to practice manipulation, and the problem becomes wider when the process is transferred to a collective nature, leading to a high volume of violations and implicate responsible administrative figures in the fraud, forgery and shading. Professional parties from outside banks sector may cooperate in such operations, noting that the most important fraud is not applying banking standards, the lack of integration of banking instructions and procedures and their backwardness compared to developments in technology and their increasing use in banks.

### **3.2.5. Capital inadequacy**

Banks characterized by their small capitals are quickly to go bankrupt, because they are unable to bear the losses, especially those occurring in successive or unexpected years.

Accordingly, capital must be sufficient to achieve the functions assigned to it, especially the duty of protecting depositors and instilling confidence in the banking authorities. The risk of insufficient capital may result in insolvency of the bank, which may lead to its closure by the specialized authorities or asking shareholders for additional payments to cover the deficit or liquidate the bank and distribute the resulting money to creditors and depositors. (Abd al-Barr, 2007, p. 128)

### **3.2. Stages of bank default**

Bank default goes through many stages that must be studied well to deal with the defaulted bank, they are: (Al-Awadhi, 2004, p. 17).

### **3.3. The stage of accidental events**

it's the real start of bankruptcy, where a random event occurs, which represents a test and a challenge for the bank's financial director. If he is aware of it and knows its seriousness, there will be no default, but if he misses it and underestimates its danger, default will begin. Accidental event often seems ordinary; this is especially true in light of the Department's follow-up policy on a day-to-day basis and dealing with events at the moment without using future management process, which is

based on planning, organization, directing and supervising. Examples of accidental changes include:

1. Entering unplanned commitments that do not give a quick return or it gives slow return, thus creating a burden and generating an unfulfilled commitment that devours part of the surplus, turns cash surplus into a cash deficit and devours part of the working capital.
2. The emergence of a sudden unplanned commitment that drains some liquidity, absorbs full liquidity or devours part of the working capital as a result of an accident in the local or global cash market.

### **3.4. The stage of ignoring the status quo**

It's the stage where some bank experts or the bankrupt project alerting the bank to the seriousness of the reasons affecting the process of default, but the managers of the bank ignore it and underestimate it, leading those who warn not to continue warning, but to overlook the current situation and the future risks that may have devastating effects on the bank.

### **3.5. The stage of continued default and the dilution of its seriousness**

At this stage the situation gets worse and even more by the owners ignoring the dangerous situation, then the nascent problems will turn into serious ones, full of elements and aspects, and despite the clarity of the seriousness of the situation, the administration of the bank do not give due importance, nor it change financial policies or take appropriate precautions and measures, but continue the same policy.

### **3.6. The stage of coexistence with default**

It is the most dangerous stages ever and the most destructive for the elements of the presence within the bank, where default becomes the character of life inside. At this stage all dealings with the outside stop, and the project awaits for the inevitable which must come. Hence, despair and frustration domination the employees and those dealing with them.

### **3.7. The stage of the devastating crisis**

This stage begins when the news of bankruptcy leak to the public, breaking the loop or

the media blackout barrier set by the bank's faltering management. The crisis occurs when some customers rush to the bank's headquarters to claim their money, inquire and validate the information received about the bank's position and its inability to meet its current and future obligations, and thus all bank's customers will rush to claim their rights by taking all legal procedures as well as freezing their transactions with it.

### **3.8. The stage of addressing the crisis or bank liquidation**

At this stage the current management of the bank begins to meet with the right holders (owners) and call a number of experts and specialists to study the causes of bankruptcy and the way to handle them. This usually begins by the exemption of the current Governing Council, that caused the crisis, and then appointing a commissioner for the bank and grant him all powers to carry out the required reform process and bring the bank back on track.

## **4. Analysis of assets and liabilities**

### **4.1. Analysis of assets:**

Table (2) shows the total assets of the banks sample of the study, as the Bank of Baghdad was the highest average of the assets, as it reached (8.02171 E 11), which makes it better able to face the deficits that may face the bank in the future and it can also be more faithful to its obligations with creditors. Followed by Dar Es Salaam Investment Bank and Iraqi Middle East Investment Bank, as their average duration reached 4.43992E 11 and E 114.69203. Credit Bank comes in the third level at (3.45854E 11), while both of Investment Bank of Iraq and National Bank of Iraq approached average duration, when the average assets of Sumer Commercial Bank and Babylon Bank were the lowest, respectively (1.52541E 11), (1.72199E11), what makes it unable to cope with debt problems and financial obligations. It is worth mentioning that the period of research was characterized by years of political or security instability, that have comprehensively left negative impacts on the economic circumstances and thus on the banking sector, where it operates in an unstable environment. Table (3) shows the mean, variance, and standard deviation of the assets of the surveyed banks. It is noted that Bank of Baghdad was the highest in average of assets (802171000000), and the highest deviation standard (674249E 11) and variance (4.54612E 23). This indicates a higher risk to the b

**Table 2.** Total assets of the Iraqi banking sector for the period from 2004 to 2015

S/ N o.	Bank /year	200 4	200 5	200 6	200 7	2008	2009	2010	201 1	2012	2013	2014	2015	Avera ge
1	Iraqi Com merci al	734 657 64	155 584 802	164 594 171	213 176 856 295	2046 7437 2349	2083 0426 5376	2041 6383 8149	247 446 396 459	2934 3651 7502	3348 4325 0328	4492 7256 8429	4148 8915 3817	2.142 17E+1 1
2	Bagh dad	618 779 03	318 090 429	331 209 583	363 724 586	5429 1144 0000	8021 9411 3000	9610 6261 0000	876 207 336 000	1300 6549 8400 0	1764 9045 5800 0	1827 5053 2500 0	1549 5366 9800 0	8.021 71E+1 1
3	Iraqi Islam ic for Inves tmen t	173 003 52	413 141 68	443 936 17	457 786 277 59	5256 8725 172	8498 0268 671	8027 2842 318	310 103 679 000	3736 8287 3000	4554 8669 9000	4714 4266 6000	4784 7805 2000	1.960 75E+1 1
4	Iraqi Midd le East Inves tmen t	175 541 477	319 496 069	299 385 631	406 782 969	5696 6761 2693	5575 4002 2098	5801 2554 3187	668 017 284 736	8189 6958 9919	7741 8001 8936	6830 7638 6655	6751 2360 1662	4.439 92E+1 1
5	Inves tmen t Bank of Iraq	130 582 225	138 577 952	167 731 022	131 112 403	1581 7171 8000	1915 5802 5000	2460 9157 1000	327 719 084 000	3782 7683 8000	5205 9647 2000	5586 5551 7000	5517 3435 1000	2.444 48E+1 1
6	Natio nal Bank of Iraq	124 989 61	640 065 01	439 257 51	511 924 50	7056 3773 000	9405 2910 000	1075 5829 0000	184 664 516 000	3372 4854 8000	5424 5329 3966	6159 3560 3929	5357 6459 1305	2.073 68E+1 1
7	Credi t Bank of Iraq	273 943 08	213 869 681	357 423 459	359 329 224	3379 9282 6946	3639 6116 1693	5949 3193 4359	444 122 919 000	5615 7922 2000	6029 9558 3000	6251 8705 9000	6185 1764 5000	3.458 54E+1 1
8	Dar Es Salaam for Inves tmen t	327 125 67	371 926 21	253 988 019 987	303 276 013 752	4574 8988 2738	4080 9871 4461	4634 0620 4247	798 170 519 793	6947 5444 1268	7179 4722 7433	6339 5772 4570	4.30 105E +11	4.692 03E+1 1
9	Sume r Com merci al	116 683 4	270 696 65	380 774 33	472 199 51	7753 1702 034	9498 2200 383	1199 3626 2516	168 098 367 000	2701 8899 9000	3106 5882 6000	4197 6117 1000	3692 1651 7000	1.525 41E+1 1
10	Babyl on	388 852 03	698 702 51	748 294 22	824 557 59	1224 3698 9388	1685 2154 9399	2012 4264 1577	271 377 273 068	3036 5314 4370	3281 6692 9674	3120 2743 5860	3586 9893 0611	1.721 99E+1 1

**Table 3.** Shows the mean, variance and standard deviation of the assets of the surveyed bank

S/No.	Bank	Mean	Variance	Variance/2	standard deviation
1	Iraqi Commercial	214217000000	2.12648E+22	1.06324E+22	1.45824E+11
2	Baghdad	802171000000	4.54612E+23	2.27306E+23	6.74249E+11
3	Iraqi Islamic for Investment	196075000000	3.76376E+22	1.88188E+22	1.94004E+11
4	Iraqi Middle East Investment	443992000000	1.03756E+23	5.1878E+22	3.22112E+11
5	Investment Bank of Iraq	244448000000	4.52699E+22	2.2635E+22	2.12767E+11
6	National Bank of Iraq	207368000000	5.14909E+22	2.57455E+22	2.26916E+11
7	Credit Bank of Iraq	345854000000	6.79096E+22	3.39548E+22	2.60595E+11
8	Dar Es Salaam for Investment	469203000000	6.24406E+22	3.12203E+22	2.49881E+11
9	Sumer Commercial	152541000000	2.17068E+22	1.08534E+22	1.47332E+11
10	Babylon	172199000000	1.8969E+22	9.48452E+21	1.37728E+11

## 4.2. Analysis of liabilities

Table (4) includes the total liabilities of the surveyed banks, where it was found that the highest average of liabilities was for the Bank of Baghdad (41650297879), and the lowest average of liabilities was for Babylon Bank (1990683538). This indicates the difficulty Bank of Baghdad facing with creditors about the fulfilment of their obligations. As for the Bank of Babylon, the low average of financial liabilities on the bank means that it is not likely to be exposed to financial default or bankruptcy. Banks are dependent on the management of their financial activity on deposits that are considered the largest point in the capital structure. Table (5) shows that the rate of assets compared to the ratio of liabilities was the lowest for Bank of Baghdad (1.93E + 01) indicating that the size of the financial obligations of this bank is high and this constitutes a great risk to the bank in meeting its obligations with others. The highest ratio of assets to liabilities was to Babylon Bank (8.65E + 01) which indicates that the size of the bank's debt is low compared to other banks, and therefore the risk of bank analysis resulting from the fulfilment of its obligations with creditors is also low.

**Table 4:** results of the commercial supply chain factors in various years

S/N o.	Bank/Year	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	Average
1	Iraqi Commercial	271 151 36	448 740 6	915 486 7	232 029 479 21	587 883 159 5	3726 0849 754	2935 2492 979	288 316 449 89	381 586 980 60	4157 2653 917	4382 4224 383	501 815 932 86	24858 72452 4
2	Baghdad	423 717 5	129 958 32	207 644 36	189 110 99	269 018 580 00	1337 4954 000	1903 5305 000	147 551 570 00	246 357 790 00	5496 4519 000	1983 2543 000	326 246 551 000	41650 29787 9
3	Iraqi Islamic for Investment	498 196 7	134 635 4	145 616 6	540 123 191	149 057 217 1	1033 9950 43	5220 2459 7	171 397 900 0	161 042 400 00	1220 9820 000	3895 7650 00	314 738 100 0	33888 07041
4	Iraqi Middle East Investment	265 872 42	116 713 90	198 570 97	125 879 61	639 995 365 59	1869 1843 918	2098 0838 278	113 216 839 76	107 730 592 84	1559 2319 374	1683 0698 102	642 368 212 06	18541 45869 9
5	Investment Bank of Iraq	603 128 62	217 382 32	170 241 86	159 255 37	112 999 110 00	1008 3916 000	1862 2250 000	233 862 910 00	626 167 670 00	4621 4377 000	1220 6193 000	699 607 500 0	15961 73173 5
6	National Bank of Iraq	352 522 0	855 502 5	400 182 7	143 081 8	196 405 300 0	1972 4560 00	2938 5510 00	352 744 300 0	277 505 880 00	1358 3333 049	1428 0528 762	780 256 471 5	61530 85868
7	Credit Bank of Iraq	112 850 5	596 712 0	391 612 1	794 322 8	954 365 699 0	5628 9500 13	7104 9647 64	840 735 700 0	190 000 970 00	1228 1202 000	8935 4260 00	137 326 677 000	17353 94047 8
8	Dar Es Salaam for Investment	103 814 89	162 741 73	432 417 850	103 094 696 18	731 912 451 1	5657 1069 34	8238 3812 25	246 558 451 54	289 311 820 11	2146 1778 153	1241 5012 933	108 558 568 82	10858 56924 4
9	Sumer Commercial	286 036	597 981	198 275 4	898 542	108 478 861 7	1961 1057 32	1199 1461 49	669 834 700 0	365 661 800 0	5080 2340 00	1867 3825 000	880 922 600 0	39305 87984
10	Babylon	671 445 0	198 409 4	185 409 2	589 409	418 938 783	6113 1414 2	2743 3176 28	349 511 343	414 523 759	3550 2313 6	7394 4086 47	115 900 229 77	19906 83538

**Table 5.** Shows some data of the sample

S/No.	Bank/Year	Liabilities/Assets V/D	ln(V/D)	(Variance/2)- Profits
1	Iraqi Commercial	8.62E+00	2.153780742	-1.06324E+22
2	Baghdad	1.93E+01	2.958013282	-2.27306E+23
3	Iraqi Islamic for Investment	5.79E+01	4.058019285	-1.88188E+22
4	Iraqi Middle East Investment	2.39E+01	3.175797309	-5.1878E+22
5	Investment Bank of Iraq	1.53E+01	2.728808517	-2.2635E+22
6	National Bank of Iraq	3.37E+01	3.51754127	-2.57455E+22
7	Credit Bank of Iraq	1.99E+01	2.992197123	-3.39548E+22
8	Dar Es Salaam for Investment	4.32E+01	3.76608095	-3.12203E+22
9	Sumer Commercial	3.88E+01	3.658644383	-1.08534E+22
10	Babylon	8.65E+01	4.460172719	-9.48452E+21

## 5. Analysis of profits

Through the annual reports on Iraq Stock Exchange in terms of the dividend (distributions) for the group of banks researched, they are not distributing profits but holding them for the purpose of investment and growth. Table (6) shows

the total profits of the sample banks. It was noted that the highest average profit was for the Bank of Baghdad (15133347130), which enables it to repay some of its debts despite the increase. The lowest average profit was for Sumer Commercial Bank (1383935640), Making it in a difficult position for creditors despite the lack of liabilities.

**Table 6.** Shows the total profits of the Iraqi banking sector for the period 2004-2015

S/ N o.	Bank/Year	200 4	200 5	200 6	200 7	200 8	200 9	201 0	201 1	201 2	201 3	201 4	20 15	Aver age
1	Iraqi Commercial	131 292 0	1473 693	1072 6363 23	1520 7576 77	1749 0303 59	3831 5772 03	1326 5759 120	7180 859	1321 6647 101	8877 0017 24	9214 5183 86	724 486 370 0	50002 29922
2	Baghdad	372 034	1838 525	3567 4530 00	1661 7747 000	2031 9858 000	1580 2020 000	1366 9420 000	2095 8120 000	2509 9377 000	3206 6680 000	2778 0658 000	571 662 200 0	15133 34713 0
3	Iraqi Islamic for Investment	629 20	3536 09	---	---	---	6438 3280 6	9920 0851	1173 5005 000	2245 3174 000	2771 0242 000	6630 1560 00	808 226 600 0	85949 21465
4	Iraqi Middle East Investment	498 195 0	1043 6184	4731 4541 16	1445 1376 258	1395 2202 955	1170 7089 059	8627 3320 75	1845 3235 704	2428 2285 942	2087 5713 678	3605 7228 35	542 051 271 7	10510 19528 9
5	Investment Bank of Iraq	125 727 4	4980 234	2488 9000	8108 8980 00	7904 4630 00	4595 3260 00	8902 0080 00	9918 4500 00	1383 0210 00	2680 2265 000	2887 7485 000	174 986 950 00	95018 11459
6	National Bank of Iraq	363 552	1579 019	-----	8414 9600 0	3135 0860 00	5860 2800 0	1141 5040 00	2495 2730 00	1541 5475 000	1387 4430 379	6947 1677 04	229 536 144 2	42485 24009
7	Credit Bank of Iraq	666 816	5517 173	1785 5773 19	1916 6376 003	1719 4108 088	7592 4442 35	8180 8232 32	1573 2702 000	2294 6962 000	1153 1884 000	1344 3102 000	116 387 080 00	10768 23923 9

8	Dar Es Salaam for Investment	- 476 52	6072 48	---	1507 6874 05	1676 2942 385	9880 2381 40	1120 6437 63	1090 7678 632	1619 3855 610	1649 4625 488	1158 5490 080		84453 72110
9	Sumer Commercial	247 319	9508 55	1075 7137 37	1421 8023 49	8654 8873 1	4392 9578 73	4898 4482 1	2518 8900 0	1193 5530 00	1331 8410 00	1970 4750 00	361 246 400 0	13839 35640
10	Babylon	188 289 3	1886 712	3035 7034 44	4011 0348 55	5536 9884 62	3657 2801 12	4470 7319 12	4833 6291 54	5023 7246 63	3553 7753 02	4853 1620 41	357 935 234 8	35465 95992

Table 7. Calculation of cumulative density function of the surveyed banks

S/N o.	Bank/Year	(1) Assets/Liabilities V/D	(2) $\ln(V/D)$	(3) - variance/2( Profits	(4) $\ln(V/D)+$ (variance/ 2-Profits)	(5) Standard deviation	(6) Standard deviation $\times \sqrt{12}$	(7) 4/6	(8) Cumulative density function
1	Iraqi Commercial	8.62E+00	2.15378074 2	- 1.06324E+2 2	- 1.06324E+2 2	1.4582E+11	5.10386E+1 1	- 208320705 42	0.610261
2	Baghdad	1.93E+01	2.95801328 2	- 2.27306E+2 3	- 2.27306E+2 3	6.7425E+11	2.35987E+1 2	- 963212867 21	0.831472
3	Iraqi Islamic for Investment	5.79E+01	4.05801928 5	- 1.88188E+2 2	- 1.88188E+2 2	1.94E+11	6.79015E+1 1	- 277148814 59	0.60642
4	Iraqi Middle East Investment	2.39E+01	3.17579730 9	- 5.1878E+22	- 5.1878E+22	3.2211E+11	1.12739E+1 2	- 460159685 60	0.677242
5	Investment Bank of Iraq	1.53E+01	2.72880851 7	- 2.2635E+22	- 2.2635E+22	2.1277E+11	7.44685E+1 1	- 303953207 68	0.617911
6	National Bank of Iraq	3.37E+01	3.51754127	- 2.57455E+2 2	- 2.57455E+2 2	2.2692E+11	7.94206E+1 1	- 324165813 70	0.625516
7	Credit Bank of Iraq	1.99E+01	2.99219712 3	- 3.39548E+2 2	- 3.39548E+2 2	2.6059E+11	9.12082E+1 1	- 372278205 04	0.644309
8	Dar Es Salaam for Investment	4.32E+01	3.76608095	- 3.12203E+2 2	- 3.12203E+2 2	2.4988E+11	8.74584E+1 1	- 356973075 64	0.636831
9	Sumer Commercial	3.88E+01	3.65864438 3	- 1.08534E+2 2	- 1.08534E+2 2	1.4733E+11	5.15663E+1 1	- 210474885 31	0.583166
10	Babylon	8.65E+01	4.46017271 9	- 9.48452E+2 1	- 9.48452E+2 1	1.3773E+11	4.82048E+1 1	- 196754458 84	0.575345

## 6. Analysis of parameters and calculation of the cumulative function

Table (7) shows all the data of the sample and the calculation of the cumulative density function. It was found that the highest probability of a bank being exposed to a bankruptcy was the bank of Bagdad (0.831472). This is due to the high level of liabilities of the mentioned bank, which leads to a decrease in the ratio of assets to liabilities of 1.93E + (10), as indicated in Table (5), which means that it has not fulfilled its obligations to the creditors which in turn exposes it to bankruptcy. The lowest probability of bankruptcy was the Bank of Babylon (0.575345), due to the fact that the ratio of assets to liabilities was high (8.65E + 01), which is referred

to in table 5), which means lower liabilities compared to assets, which in turn means the Bank's ability to meet its obligations to creditors and avoid being bankrupt.

4 - Bankruptcy is not the product of the moment, it's the accumulation of many causes and factors that interacted and is interacting across time.

5. The results showed that the highest probability of bankruptcies among the banks was to Bank of Baghdad, which reached (0.831472), due to the high level of liabilities of the bank.

6 - The results also showed that the lowest probability of exposure to the bankruptcy was to

Bank of Babylon, amounting to (0.575345). This is due to the low level of liabilities of the said bank.

7 - Bankruptcy does not happen suddenly, but in the final stage as a result of several stages, starting with the lack of liquidity and it develops until it reaches the cessation of payment, but default is easy if detected early, especially if considered to represent a crisis, it sends early warning signals. The main source can be from the lack of supply chain management system in banks.

8 - Ignoring the symptoms, manifestations and indicators of bankruptcy by the bank's administration as well as by the client leads to the difficulty and seriousness of the consequences of bankruptcy and impossibility of treatment and the intensification of the crisis.

## 7. Recommendations

The researcher recommends a set of recommendations, the most important of which are:

1. Use bankruptcy forecasting by predicting positive benefits to those who expect it in the right time, to monitor evidence of failure from the beginning to take corrective actions.

2 - Building an integrated database to support the management of the bank in order to avoid the problem and not fall into the risk of bankruptcy.

3 - Strengthening the financial position of the bank through the convergence of all intellectual and scientific efforts.

4 - Training specialized cadres to improve the performance of banking work.

## 8. Conclusions

In this study, the existing infrastructure and the needs of the bank to enter the financing industry as one of the service supply chain circles, the current state of the capital market and capital financing companies were examined. Also, the profitability of capital companies and their types of services were studied and various ways of entering the industry were studied. The researcher reached a number of conclusions, most important of which are:

1. Bankruptcy is a problem that is dominant in many banking systems around the world, resulting in huge financial, economic and social losses.

2. Bankruptcy is the result of financial malfunctioning of banks as a result of their lack of financial resources to meet their short-term obligations.

3. Bankruptcy is the result of the imbalance between the bank's internal and external resources and its obligations in due dates.

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