

# Hajj, Its Islamic Perspective, Management and Role of Supply Chain in Indonesian Perspectives

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**Abstract-** The aim of the existing literature is to investigate the hajj in the perspective of Islamic laws and also the impact of the importance of hajj on the hajj management system while taking supply chain management (SCM) as a mediator in the analysis. The data were gathered by using the survey questionnaires from the individual who going to perform hajj during hajj days by personal visit to the airports. PLS-SEM was used to analyze the collected data from the respondents. The results indicated that the hajj has greater importance in the eyes of Muslims with respect to Islamic laws and its effect positively on the hajj management system. The results also indicated that SCM practices also positively mediates among the importance of hajj as well as the hajj management system. These findings give the guideline to the hajj management teams that they should implement policies more carefully.

**Keywords-** *Islamic Perspectives, Islamic Laws, Hajj Management System, Supply Chain Management.*

## 1. Introduction

'Islamic law' insinuates the different authentic structures which have already been and also continue being conveyed according to the certainty of Islam. Islam's legitimate methods work in various and from time to time uncontrollable ways. Use of the only term 'Islamic law' proposing the nonappearance of genuine polycentrism (various get-togethers and associations produce these laws) or legitimate multiplicity (inside Islamic social requests). Basic chronicled and separations among laws of Islam and legalities of Muslims [1]. There are things one must do about for all intents and purposes every single Muslim religion, that is, it must be his life to allow him to keep pushing ahead significantly after his downfall. Muslims need to go on an excursion to Mecca and act on any occasion one express task during their lifetime. It is said that the Prophet Muhammad freed the symbols of Hippo and reestablished the asylum focused on Allah. Directly all Muslims are responsible for moving to that spot. Around two million Muslims from more, the seventy particular nations visit the favored city of Mecca reliably [3].

There has been a conversation about careful meanings

of the journey, and the term is never again bound to explicit and customary conviction frameworks. It can have new age affiliations when increasingly customized types of otherworldliness are sought after, and these excursions might be multifunctional whereby religion isn't the sole component. Destinations, as well, have been named 'different items' of enticement to guests of varying degrees of strict duty. The discussion about voyagers as pioneers is long-standing and contends that each vacationer is a traveler of sorts [2]. Presents a continuum from devout explorer to the mainstream vacationer, and a few other typological models have been advanced. These recognize pioneers of formal religions, who regularly adjust to pre-appointed examples of conduct, and standard voyagers, albeit some broad needs are normal.

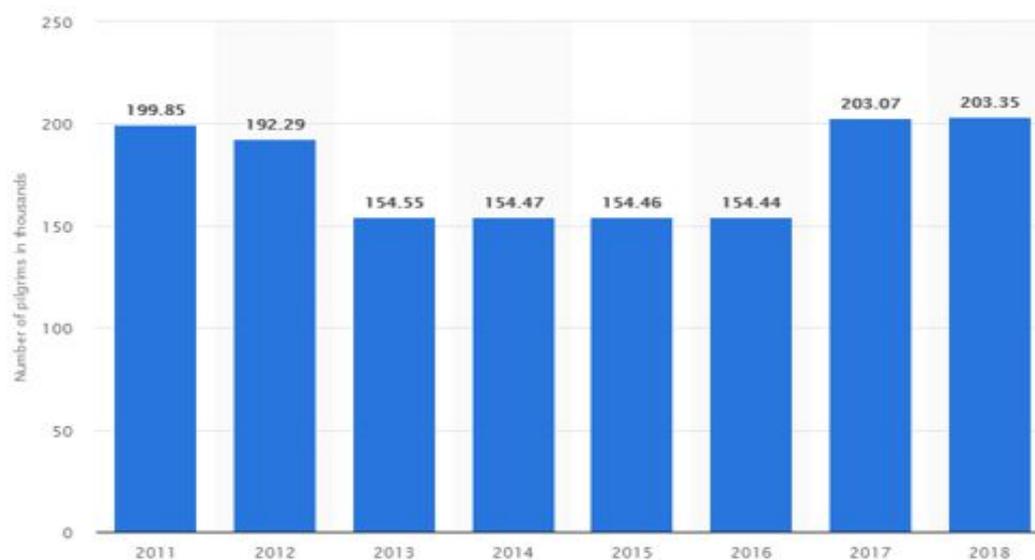
The concept of the supply chain is advanced by a joint assessment of the interceding employment of responsiveness of the store network in interfacing supply chain network improvement of the item and creative work (Research and Development) mediating role of this term [7]. Hypotheses support these thoughts that endeavor bunch accomplishment must be redressed and that individual partners must have the choice to imagine their centrality and dependence inside the NPD gathering. Any association must have an expansive field-tried methodology that is maintained by a displaying framework, exercises strategy, and a cash related procedure [20]. Production network Management (SCM) is a flat out structures approach to manage the entire stream of information, materials, and organizations from rough materials suppliers through delivering plants and stockrooms to the end customer. Publicizing must choose how much mass customization is relied upon to fulfill customers' requirements.

### 1.1 Hajj in Indonesia

Some highlights of hajj pilgrims in Indonesia in the past few years are as under:

**Table 1.** Hajj Performers in Indonesia

Sr.	Years	No of Pilgrims in Thousands
1	2011	199.85
2	2012	192.29
3	2013	154.33
4	2014	154.47
5	2015	154.46
6	2016	154.44
7	2017	203.07
8	2018	203.35

**Figure 1.** Hajj Performers in Indonesia

## 1.2 Experience of Hajj

The journey to Mecca is one of the five mainstays of Islam and is mandatory for those with adequate money related methods. Numerous Hajjis portray it as the hugest strict occasion in their lives. Despite the fact that the Hajj customs most recent five days, numerous explorers remain longer. The vast majority of the Hajjis in our example report going through 40 days adoring in the urban areas of Mecca and Medina [4]. The Hajj is a characteristically shared encounter, in a religion that gives specific significance to public customs. Every custom segment of the Hajj is performed at the same time with more than 2,000,010 members. The emphasis is on singular practice as opposed to building strict information. Additionally, every member's exhibition is accepted to strengthen the others', giving a mutual viewpoint to singular love. The Hajj induces considerable blending across national, partisan, and sex lines in an environment that accentuates fairness and solidarity. Pioneers' normal character is attested through basic dress a basic white piece of clothing known as the ihram and the public execution of institutionalized custom practices. Men shave their heads, making them increasingly comparative in physical appearance, and the

individuals who complete the Hajj are qualified for utilizing the honorific Hajji as a prefix in their possession, further accentuating their regular personality [19].

While open doors for inside and out between bunches communications are restricted both by language obstructions and by the lodging of pioneers with their countrymen, the gathering idea of the experience mentions objective facts of the differentiating practices and social elements of different gatherings considerably progressively notable. Near 66% of the Hajjis in our study revealed much of the time connecting with individuals from different nations during the Hajj. The Hajj additionally includes more gender orientation blending than is common among the Pakistani explorers we study. In Pakistan, communication among people who are outsiders is phenomenal. Ladies once in a while go to the mosque and when they do, they ordinarily supplicate in a different territory from men. With equivalent quantities of male and female Hajjis, such sex communications are a characteristic piece of the Hajj.

Gatherings of explorers remain and move together for simplicity of arranging and security, and frequently incorporate nonfamily individuals. Men implore nearby

ladies, the two Pakistani and non-Pakistani, during the Hajj [6]. Our subjective meetings uncovered that these encounters were both striking and uncommon for Hajjis and that most seen them decidedly. At long last, Hajjis are likewise presented to a level of strict decent variety inside the perceived ways of thinking, in a strictly authorized setting where all are acknowledged. The fourteenth-century Muslim voyager Ibn Battuta noticed that since adherents of various schools of Islam supplicated together at Mecca, this frequently prompted the blending of strict practices. The Hajj is genuinely and monetarily exhausting. Explorers travel more than 80 km, quite a bit of it commonly by walking. The outrageous clog uplifts the dangers of damage and irresistible illness. Hajjis ordinarily likewise penance rest so as to boost petitions during their reaming [8].

## 2. Literature Review

In destination hajj destination or close to the Saudi Arabian blessed urban communities of MACCA and MADINA is key to Islam and a journey that all Muslims are required to make in any event rare except if pardoned from doing as such by uncontrollable issues at hand. Strict commitment joined with the sizeable and developing Muslim populace around the world, brings about mass developments of voyagers to and inside that specialists there must look to oversee [9]. One authority reaction to the impressive errand of facilitating the hajj has been to grow the limit of and, in co-activity with the business division, broaden convenience offices. 'Islamic law' implies juristic understandings of magnificent law; 'Muslim legalities' insinuates either state law or the genuine demonstrations of non-state Muslim social order. The key separation between these two covering classes is that Islamic law is delivered by an interpretive system secured in definitive Islamic compositions; in connection, Muslim legalities are made by an interpretive strategy secured in a state or other real structure that might be Islamic and with a people that may perhaps have a Muslim predominant part. The recorded region on Islamic law right now on Arabia and various bits of the Near East, anyway Islamic law spread all-inclusive by the beginning of the bleeding edge time [7]. This article gives a basic outline of Islamic genuine history and key pieces of Islamic law. The excursion of Mecca charmed countless Muslims from wherever all through the world. There are two excursions: excursion and agent. Excursion to Mecca and its enveloping districts is a "more prominent" venture every year. During the excursion to Mecca, an immense number of people of various nationalities

loved simultaneously. Each stable Muslim adult has financial and physical ability to take off to Mecca and can arrange to manage his/her family during the excursion, and his I have to do in any occasion one excursion during my lifetime [10]. Travel and little excursion are not required, yet it is proposed in the Quran. Customarily they will catch up to assist visiting the Alharam Mosque. There has been discussion about cautious implications of the excursion, and the term is never again bound to express and standard conviction structures. It can have new age affiliations when progressively tweaked kinds of powerful nature are looked for after, and these outings aren't the segment. Goals, named 'various things' of temptation exacting obligation. The conversation regarding explorers, pioneers fights vacationer is a voyager of sorts. A continuum from dedicated voyager to the standard vacationer and a couple of other typological models have been progressed. These perceive pioneers of formal religions, who consistently change in accordance with pre-named instances of direct, and standard explorers, but some expansive needs are ordinary.

This procedure has quickened as of late and there are aggressive designs for the anticipated decade, proposing the practicality of an assessment of the characteristics and results. Its exceptionally particular qualities are uncovered, yet an examination additionally offers more extensive experiences into the interconnectedness of religion and the travel industry and the difficulties of overseeing significant strict occasions. A contextual analysis, in light of subtleties in the open area, gathered from print and electronic media, was picked as reasonable for the activity. The material in this way assembled was enhanced by the information mentioned from legitimate organizations and the considerations of a little gathering of hajj members who were counseled casually [11].

Data and thoughts regarding the exhibition of the hajj and its administration were then combined. The subject of religion and the travel industry, once similarly disregarded, is producing developing writing. Quite a bit of this has an anthropological or sociological direction, yet land and recorded points of view are additionally received. Altered books contain commitments by writers from arranged the travel industry related controls, and increasingly business assessments ought not to be ignored. A cozy relationship is evident in which religion is an amazing inspiring power for movement and a wellspring of different vacation destinations that draw the dedicated and those with a progressively easygoing interest. As per fabricated legacy and strict customs particularly

'hold an intrigue that regularly rises above close to home culture or confidence' [12].

Religion may likewise be a reason for or add to the conflict, encouraging unsettling influences that can discolor goal pictures. In these cases, strict and political fissures are interlaced in a way that confuses compromise and hinders the travel industry. Traditional journeys are a sign of the manner by which religion and the travel industry associate and have a long history. They are basically about development and movement coordinated by religion. Significant beliefs of Buddhism, Christianity, Judaism, and Hinduism [13] all motivate journeys, from now on. Such travel has been encouraged by more extensive improving patterns of vehicle and correspondences that expand openness. More noteworthy fortune is fuelling requests and various strict and non-strict offices organize, sell and advance journey visits, which are a rewarding business sector. Some strict pioneers are additionally demonstrating an eagerness to purify destinations trying to draw in devotees in what is seen by numerous individuals as common time. Shared qualities of spot connection, the enunciation of personality, want for realness and commercialization. Likenesses are likewise seen by [10], who agrees with the perspective that 'unbending polarities among pioneers and vacationers never again appear to be viable in the moving universe of postmodern travel'. By and by, locales saw as holy by guests of whatever strict influence extraordinary characteristics that cause specific sensitivities over their stewardship have.

Strict structures and spaces of memorable worth are likewise presented to the difficulties, which are especially intense in the creating scene, natural in overseeing legacy by and large and displaying it as a guest fascination. There is the degree for contestation overuse just as important, and guest desires, encounters and sentiments of fulfillment are not uniform [12]. Explorers have exceptional prerequisites relating to regard for the holiness of the journey site and the good act of strict observances, yet their quality in enormous numbers leads definitely to a specific degree of commercialization. Their excursions consequently have both positive and negative monetary results just as socio-social, political and ecological ramifications that call for arranging and overseeing [16].

Effects strengthen with the volume of explorers, requiring powerful association. A reasonable way to deal with the board and improvement is alluring all things considered for celebrations and occasions for the most part and the travel industry in general, yet not effectively accomplished and executed. The strands in speculation outlined above speak to an establishment for this investigation, which talks about focal issues of

the journey they travel industry with. Key worries to be tended to request, the strict common nexus, association, and the board, and manageable advancement. Objectives are maybe progressively conspicuous in the writing and the aim is that the survey of the hajj exhibited right now adds especially to the comprehension of the functional problems orderly on the mass development of individuals for strict purposes and ways to deal with meeting the difficulties.

Interest halfway dictated worldwide Muslim populace, assessed to be one and a half billion, who for the most part nations with significant minorities dwelling somewhere else [18]. Most Muslims are Sunnis, yet around 10–15% have a place with the Shia or Shiite group, and the two are isolated, once in a while savagely, by restricting feelings about who ought to have succeeded Muhammad (s.a.w.w). Mohammed (s.a.w.w) was regarded in MECCA and is covered in close by MADINA. Situated right now Arabia, as appeared on the guide, where the populace is to a great extent Sunni. Regardless of partisan affiliation, Islam includes codes of thought and leads that overrun all parts of life. Directions are gotten from the blessed book of the Quran and the Sunna of Mohammed (s.a.w.w) communicated in his announcements and those of his sidekicks.

Accommodation guarantees right living as indicated by sharia, well-trodden way to water', yet understandings and implementation shift. Center East theocracies, for example, Sharia has carefully appeared differently in relation to fewer preservationist systems in the transcendent conditions of Indonesia. Strict strictures have ramifications for Muslims as sightseers and inhabitants of goals, and the mark of Islamic the travel industry is utilized to allude to administrations and exercises accepted to be and publicized as consistent with the religion. Members keep on MECCA so as to circle multiple times around the Kaaba of clockwise heading, highlighting the Hajr-e-Aswar stone in the corner. While not a stipulation of the conventional hajj, numerous travelers at that point visit the tomb of Mohammed in the Mosque of the Prophet in Medina and the city's different places of worship.

Members would thus be able to be viewed as customary pioneers, perplexing the idea of de-separation of strict and mainstream explorers [19]. Without a doubt, inquisitive non-Muslims are banned from watching and can't enter the heavenly urban communities even outside the journey season. Simultaneously, Muslims may have all the more common concerns, for example, those about material solace when voyaging and pre-hajj and post-hajj travel and diversions. Consummation of the hajj may likewise

be seen to fulfill sentiments of individual pride and present benefits of improved social standing, assumptions that have a less otherworldly measurement. In any case, chances to appreciate increasingly common preoccupations are confined in Saudi Arabia by political and socio-social conditions that decide the experience of the pioneer and different guests. The way of life represses types of recreation the travel industry well-known in Westernized social orders, and there is hesitance to concede abroad guests from past the Muslim world because of nerves about un-Islamic influences.

Severe guidelines, for example, those about the female dress and the prohibition on liquor utilization and certain open excitements have additionally disheartened appearances and ventures. The oil-rich state additionally has had little motivation to desire the financial restores that can gather from the travel industry advancement and that disclose the need allotted to the business in numerous nations. By the by, there is mindfulness that oil saves are finite and that the travel industry has potential as a financial diversification instrument. Its incentive as a business is another factor in policymaking, given rising joblessness among the prospering more youthful age [20]. The travel industry officials are additionally trying to ease the inefficiencies of overabundance convenience supply outside the pinnacle journey period through item advancement and advertising.

The outing of Mecca enchanted endless Muslims from any place all through the world. There are two trips: journey and specialist. Trip to Mecca and its encompassing regions is a "progressively unmistakable" adventure each year. During the journey to Mecca, a huge number of individuals of different nationalities adored all the while. Each steady Muslim grown-up has the budgetary and physical capacity to take off to Mecca and can mastermind to deal with his/her family during the outing, and his I need to do in any event one outing during my lifetime [10].

Travel and little trip are not required, yet it is proposed in the Quran. Usually, they will make up for the lost time to help to visit the Alharam Mosque. Generally speaking, the accentuation is on local travel and cautious misuse of social and normal legacy assets [26]. Another system defined in 2008 envisions humble development, gaining by shorter stay explorers and urging them to draw out their visit and appreciate interests irrelevant straightforwardly to religion. Nonetheless, travel for the reasons of religion and particularly the hajj is and will stay at the bleeding edge, setting authoritative and the board expectations for the specialists that are unmatched in the journey of the travel industry.

## 2.1 Association and Management

The hajj has a long history and was once sorted out casually whereby neighborhood family groups assumed responsibility for independent segments. Private venture contributes by providing ordinary traveler civilities of convenience, transport and different administrations, and the inclusion of organizations outside the travel industry ought not to be ignored. Innovation and custom join in the twenty-first century hajj and Saudi Arabia's second-biggest broadcast communications organization supposedly introduced free Wi-Fi at three consecrated destinations in 2009, hailed as 'welcome news for those depending on I-telephones for hajj direction' [25].

Simultaneously, the Ministry of Hajj recognizes that business and non-business intrigues must be reasonably adjusted, and exacting rules for hajj missions are set out in a 25-point report planned to guarantee that 'strict obligations are not changed into a business product'. Official control is carefully worked out, beginning with a portion system that decides the traveler section into Saudi Arabia. Nations are assigned around one spot for every thousand Muslim occupants, frequently prompting some type of lottery [23]. Candidates for a hajj visa must counsel an authorized office in their home country, and these organizations need to outfit Saudi officials, who empower pre-takeoff training sessions, with full subtleties of the outing.

Saudi Arabian hajj travel organizations, a few of which have been grinding away for a long time and stay in the hands of similar families, are additionally authorized. Upon the appearance of the explorers of diverse foundations, the specialists need to attempt to meet a wide scope of necessities and desires, imparting data to all and rendering direction where proper. Lost pioneers and protests must be managed and more than 60 focuses offer gathering, help, checking and support. Taking care of the influx of a huge number of travelers is an excellent strategic exercise, and, once more, there is proof of how innovation is being applied to the running of hundreds of years old customs. Nourishment is set up in many kitchens spread all through Mina and conveyed among the tents.

A huge number of water fountains and wash zones are situated all through the makeshift camp. On the Plain of Arafat, 'a great many sprinklers (are) set on 30-foot shafts and dispersed somewhere in the range of 50 feet separated, which spread a fine fog of water to give coolness. A large number of compartments of chilled water are dispersed from refrigerated trucks situated along the pioneer course'.

Around 100,000 security and reaction workforce were sent in 2009, helped by helicopters and shut circuit TV cameras. In spite of these courses of action, hajj

members despite everything go up against distress and threats. The journey is a truly demanding excursion of more than 80 kilometers completely embraced for the most part by walking with dangers of damage and infection, which are exacerbated by the gigantic groups [24]. Development of such a large number of individuals and their thick focus in existence induces real and potential perils, especially at the bottlenecks that happen where ceremonies must be instituted.

There have been not kidding mishaps in present-day times because of charges, the most noticeably awful in 1990 when an expected 1400 kicked the bucket in one of the underground passages intended to enhance stuffing. The most recent episode in 2006 remaining 345 dead and 600 harmed [20]. The significance of a good wellbeing system is valued and the official 'future vision' 'depends on constantly directing examinations and research to find answers for existing issues; especially those of mindfulness, direction, transport, exceed, and genuine mishaps brought about by clog' [18]. Another key component of this vision is limit development, the quest for which is sketched out in the following area, where inquiries of maintainability are additionally raised.

**H1:**The importance of hajj has a positive impact on the hajj management system in Indonesia.

## 2.2 Supply Chain Management (SCM)

The theory of the SCM is progressed by a joint examination of the mediating job of (a) responsiveness of the supply chain (RSC) (e.g., activity, strategic and provider arrange responsiveness) in SCMP development of the product (PD) and (b) association structure (AS) and innovative work (Research and Development) in influencing the mediation [5]. The supply chain is one of the major factors that mediate between the departments or management is, sharing of information between individuals and management is an important factor for the successful completion of any project. The tourism sector is merely focused to analyze the mediating role of supply chain between departments of projects, while the supply chain also discusses various parts of sharing information, education, official training programs and programs of awareness between the defense departments also. The study analyzed from various perspectives in accordance with the data gathered. The study clarifies the strategies and elements for the collaboration among the stakeholders to clarify the terminology of sharing information for better establishment of curriculum and development of interest between various sectors [16].

Different management personnel responds to the project reforms in the education sector in accordance with their capabilities, skills, and knowledge.

Professional and trained individuals get acknowledged with a certain change and get well acquainted with new innovations in institutional reforms. There are several aspects of reforms in tourism sectors with which concern individuals must be well versed and well acquainted, in this study two professional individuals respond to the rapid change by reforms that are being analyzed from different perspectives. Professionals of different capabilities react in accordance with the new reforms whether they are about to get acquainted with the reforms or they go against. In this study, various opportunities of learning are provided to the professionals, some teachers get the certain old thing in various ways and some got new in old ways are well influencing and makes the more active [12].

Further differentiating past research is the present spotlight on store network responsiveness (SCR). Most of the specialists in the production network the board have utilized authoritative cohesiveness, hierarchical learning, store network adaptability, supreme inventory network direction strategy, item development capability, what's more, ecological dynamism as a mediator, in clarifying the PD [13]. In any case, a few researchers cause to notice potential SCR courses. Especially for results of SCR, SCR as the driver of the upper hand. Coordinating examination on SCM practices and PD with SCR as a motivator the present research looks at SCR as a driver of PD [16]. There are two sorts of vulnerability: vulnerability with respect to obscure future occasions, and vulnerability with respect to accomplices' reaction to future occasions. These vulnerabilities bring about decreased certainty not just in the dependability of exchanges transmitted electronically, yet in addition in regards to different gatherings with whom they are managing, a significant issue in SCM. Both the significant fundamentals of Dependency and Complexity. Theories bolster these ideas that undertaking group achievement must be compensated and that individual colleagues must have the option to envision their significance and reliance inside the NPD group. Any organization must have a far-reaching field-tested strategy that is upheld by a showcasing system, activities procedure, and a money related technique [20]. SCM is an absolute framework way to deal with dealing with the whole stream of data, materials, and administrations from crude materials providers through producing plants and stockrooms to the end client. Advertising must decide the degree to which mass customization is expected to satisfy clients' prerequisites.

Last, the present examination researches two potential mediators of the SCR. Past investigations have demonstrated directing for production network-related factors, for example, just-in-time, key providers

partnership, quality management interior integration, global provider network, creative network, data innovation capability, data sharing, and coordination's mediator. In any case, association specific arbitrators (which show the structure and abilities of association) have been shockingly dismissed in the inventory network writing.

**H2:** The mediating role of supply chain management on the importance of the hajj and hajj managementsystem in Indonesia.

### 3. Research Methods

The purpose of the current literature is to examine the hajj in the perspective of Islamic laws and also the influence of the importance of hajj on the hajj management system while taking SCM as a mediator in the analysis. The data were collected by using the

survey questionnaires from the individual who going to perform hajj during hajj days by personal visit to the airports. PLS-SEM was used to analyze the collected data from the respondents. The researchers visited the whole month of hajj to the airport when hajjis go for performing hajj and collect the data. Out of 420 questionnaires, 375 valid questionnaires were used for the analysis purpose that is approximately 89.29 percent response rate.

#### 3.1 Measures

This study takes the hajj management system (HMS) as a dependent variable and measures with eight items while the importance of hajj (IM) is taken as an independent variable and measure with twelve items [14]. In addition, supply chain management (SCM) taken as the mediating variable and 8 items were used to measure it [21].

#### 3.2 Theoretical Framework



Figure 2. Theoretical Framework

### 4. Findings

The findings show that all the criteria of convergent validity are full filled such as AVE and loadings are more than 0.50, and Alpha and CR are more than 0.70.

Table 2 given below show the convergent validity of the constructs.

Table 2. Convergent validity

	Items	Loadings	Alpha	CR	AVE
Hajj Management System	HMS1	0.700	0.849	0.884	0.523
	HMS2	0.826			
	HMS3	0.630			
	HMS4	0.634			
	HMS5	0.674			
	HMS6	0.786			
	HMS8	0.787			
	Importance of Hajj	IH1			
IH10		0.760			
IH12		0.787			
IH2		0.861			
IH3		0.554			
IH4		0.782			
IH5		0.697			
IH6		0.727			
IH7		0.827			
IH8		0.799			
IH9		0.769			
Supply Chain Management		SCM1	0.752	0.857	0.893
	SCM2	0.741			
	SCM4	0.786			
	SCM5	0.807			
	SCM7	0.738			
	SCM8	0.752			

The findings also show that all the criteria of discriminant validity are full filled such as the values of particular constructs are more than the rest of the constructs used in the study. Table 3 and Table 4 given

below show the discriminant validity of the constructs by using Fornell Larcker and cross-loadings.

**Table 3.** Fornell Larcker

	HMS	IH	SCM
HMS	0.723		
IH	0.535	0.764	
SCM	0.721	0.499	0.763

**Table 4.** Cross-loadings

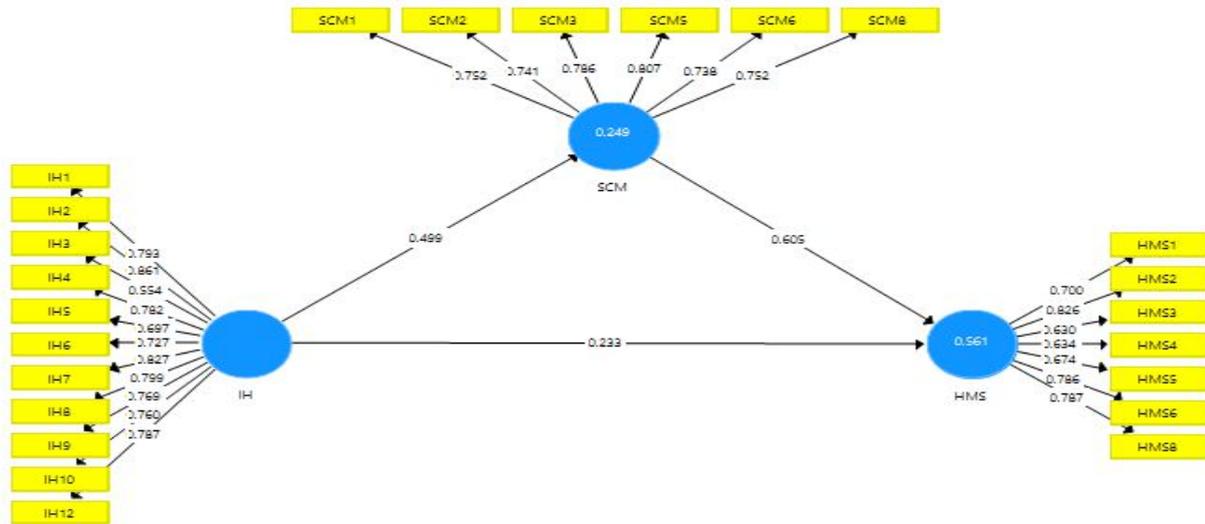
	HMS	IH	SCM
HMS1	0.700	0.292	0.392
HMS2	0.826	0.386	0.485
HMS3	0.630	0.295	0.340
HMS4	0.634	0.405	0.430
HMS5	0.674	0.438	0.613
HMS6	0.786	0.467	0.685
HMS8	0.787	0.359	0.559
IH1	0.352	0.793	0.240
IH10	0.352	0.760	0.300
IH12	0.408	0.787	0.383
IH2	0.503	0.861	0.484
IH3	0.247	0.554	0.275
IH4	0.477	0.782	0.477
IH5	0.438	0.697	0.467
IH6	0.439	0.727	0.465
IH7	0.424	0.827	0.361
IH8	0.410	0.799	0.306
IH9	0.302	0.769	0.240
SCM1	0.497	0.354	0.752
SCM2	0.634	0.437	0.741
SCM3	0.508	0.391	0.786
SCM5	0.532	0.357	0.807
SCM6	0.517	0.352	0.738
SCM8	0.587	0.376	0.752

Another and latest way of checking the discriminant validity is Heterotrait and Monotrait ratio (HTMT). The findings also show that the criteria of HTMT are full filled such as the values of particular constructs are

less than 0.90. Table 5 given below shows the discriminant validity of the constructs by using HTMT ratio.

**Table 5.** Heterotrait and Monotrait Ratio (HTMT)

	HMS	IH	SCM
HMS			
IH	0.569		
SCM	0.803	0.532	



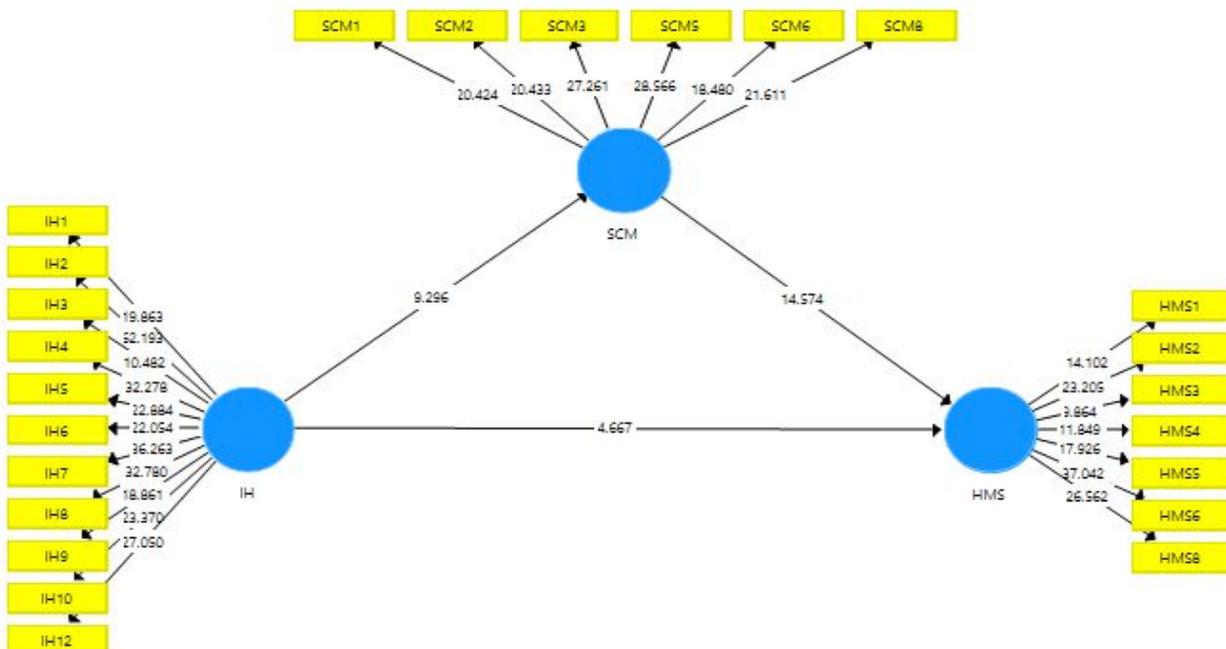
**Figure 3.** Measurement Model Assessment

The findings also exposed that the importance of hajj has a significant and positive impact on the hajj management system in Indonesia because beta, t statistics, and probability values are meet the standards and accepted the first hypothesis (H1). In addition, SCM also has to play a positive mediating role among

the nexus of the importance of Hajj in Islamic laws and the hajj management system and accepted the second hypothesis (H2). Table 6 shows the regression analysis of the study.

**Table 6.** Path Analysis

	Beta	S.D.	t-values	p-values	L.L.	U.L.
IH -> HMS	0.233	0.050	4.667	0.000	0.146	0.310
IH -> SCM	0.499	0.054	9.296	0.000	0.406	0.587
SCM -> HMS	0.605	0.042	14.574	0.000	0.539	0.672
IH -> SCM -> HMS	0.302	0.039	7.637	0.000	0.234	0.365



**Figure 4.** Structural Model Assessment

## 5. Discussions

This study uncovered that the hajj in the light of Islamic laws has enough importance in Indonesia and this has a positive impact on the hajj management system. Hajj management system depends upon the importance of the hajj [15]. In addition, SCM practices increase the efficiency of the hajj management system in Indonesia. The practices of SCM has the ability to enhance the systems of the organization [23].

## 6. Conclusion

Finally, the existing study concluded that the hajj has enough importance in the eyes of Muslims in Indonesia that improve the hajj management system because the system generates more income and people are enough focused to facilitates the hajjis and generate the incomes. Moreover, the SCM system also plays a role in the improvement of the hajj management system.

## 7. Limitations and Future Directions

This study has several limitations such as it takes only one predictor such as the importance of hajj and ignore other aspects and future studies should include these aspects in their analysis. In addition, the outcome of this study will be generalized only in Indonesia and further study should add more countries to expand their scope.

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