Labor Force and Supply Chains: Mutual Influence of Socio-Economic Factors (Republic of Kazakhstan)

Bakyt Beknazarov^{#1}, Roza Niyazbekova^{#2}, Saule Ilasheva^{#3}, Olga Statsenko^{*4}, Svetlana Turalina^{*5}, Sapargul Yessenbekova^{*6}, Sherzad Assilov^{*7}

[#]Department of Economy, M. Auezov South Kazakhstan State University, Shymkent, Kazakhstan *Department of Economics and Business, Silkway International University, Shymkent, Kazakhstan

> ¹bakytt.8080@mail.ru ²S.ilasheva@mail.ru ³S.ilasheva@mail.ru ⁴stihovol@mail.ru ⁵sveta_m67@mail.ru ⁶Sapargul.66@mail.ru ⁷asilov_sh@mail.ru

Abstract— The Economic development increasingly requires sustainable supply chains of goods and services at the regional, national and global levels. Labor markets are as important as building the supply chain infrastructure; unbalanced labor market negatively affects supply chains by making them experience significant difficulties in hiring personnel necessary to ensure supply-chain sustainability. In turn, the labor market and its balance are influenced by a number of factors which are not fully reflected in available studies. This confirms the relevance of the present research. The purpose of the study is to investigate factors affecting labor force in the supply chain. Based on the comparative, didactic and descriptive analysis of regional and national demographic and socio-economic indicators, labor market indicators of the Turkestan region of the Republic of Kazakhstan as an indicative region, the study of national and international legislation, practices and literature related to supply chains and the labor market, the following results were obtained. The region is dominated by agricultural and industrial supply chains with a significant prevalence of the former. Despite the enormous agro-industrial, transport, resource, mineral and raw material, climatic, educational and labor potential of the region, the development of the region, the creation of new and development of existing supply chains are significantly hampered by a number of reasons, including inefficient and low-productivity agriculture, technological backwardness, and immobility of material and technical resources. Common factors affecting the labor surplus of a region (country) have been identified in the study based on the example of the given region. The

International Journal of Supply Chain Management IJSCM, ISSN: 2050-7399 (Online), 2051-3771 (Print) Copyright © ExcelingTech Pub, UK (<u>http://excelingtech.co.uk/</u>) major factors are a high natural and mechanical population growth rate; high growth rates of human resources that outstrip the growth rate of jobs; prevailing rural population; a deeper crisis in traditional industries and decreased enterprise demand for the labor force. The research methods and results will allow scientists and public officers to apply the information to design national and regional programs aimed at developing regions, creating regional, national and global supply chains, labor market development, including solving the problems of its imbalance and labor surplus.

Keywords—supply chains, regional development, labor market, employment, unemployment, socioeconomic factors, labor force, government programs.

1. Introduction

Labor resources consist of people aged 16 to 64, as well as all employed persons who are not included in this age band. The exception is unemployed disabled people and pensioners [1, 2]. People of working age make up over 82% of the employed [3]. The legal working age is set by countries based on a number of factors, including demographic and national characteristics, as well as the level of economic development [4]. For example, in Bolivia, children are allowed to work from the age of 10 [5], in Argentina [6] and France [7] - from 14 years old, in Austria [8], Canada [9] and China [10] - from 15 years old, in the United Kingdom [11], USA [12], Russian Federation [4] and Kazakhstan [13] - from 16 years old.

The retirement age in Japan is 60 years for both men and women [14], in Poland - 60 years (women) and 65 years (men) [15]; in Great Britain [16] and Sweden [17] - 65 years for women and men, in Ireland - 66 years, in the USA - 67 years [18]. In Kazakhstan, the retirement age is 63 years for men and 58 years for women [19]. Although there is a dynamic decrease in the participation of the economically active population in agricultural supply chains in developed countries and an increase in developing countries, it has a significant impact on the formation and functioning of supply chains at all levels [20].

Supply chains include a variety of objects based on the type of product and the stage of the supply chain process. For example, agricultural supply chains have an extensive network structure, including both small and medium-sized enterprises, as well as transnational corporations involved in animal husbandry, agriculture and greenhouse farming, food packaging; production cooperatives; certification and inspection organizations, food laboratories; production consulting, trading, distribution and other export companies, as well as other enterprises and organizations depending on the specifics of the supply chain [21].

In the wake of rising urbanization, the need of cities for sustainable supply chains of basic goods and services from the regions is growing: urbanized and industrial areas benefit from the natural resources of rural regions while rural regions receive an income stream and retain jobs. It is advisable to invest in regional supply chains of goods and services even in the face of competition from more economical and cost-effective global supply chains [22].

The development of labor resources, one of the key factors determining supply chain effectiveness, is as important as the construction of the supply chain infrastructure: if the labor market is unbalanced, there are significant difficulties in hiring personnel with the necessary skills and knowledge for the effective functioning of the supply chain [23].

The construction and development of labor resources involves not only socio-economic, demographic and labor market indicators, but also the factors that affect the labor market and its balance.

The present study, conducted based on the example of the Turkestan region of the Republic of Kazakhstan as an indicative region, aims to determine the main factors affecting the labor resources involved in the supply chain. To achieve the goal of the study, it is necessary to solve the following tasks:

- to assess the regional labor market situation and the main areas of activity of economic sectors and supply chains;

- to determine and classify socio-economic factors

affecting labor reserves and to identify the main ones through the example of the indicative region.

2. Methods

The research is based on the following methods: a dialectic method for economic processes and phenomena, methods of grouping, classification, synthesis and analysis (economic, statistical, didactic, comparative and descriptive methods).

A number of sources were used to collect data and information, including:

- statistical data of the Ministry of National Economy of the Republic of Kazakhstan Statistics Committee available at the time of collection and analysis of information for the period from 2016 to 2018 [1];
- regulations and practices of foreign countries;
- previous research on labor resources and supply chains.
- The study is also based on the regional and national indicators both of absolute and relative values, including:
- quantitative and demographic structure of the population;
- labor market indicators: able-bodied population, labor force, employed population, hired workers, selfemployed population, unemployment rate, including long-term, female and youth unemployment, labor productivity;
- socio-economic indicators: the share of GRP in GDP, industrial production, investment in fixed assets, the innovation activity level, R&D costs, the number of SMEs and the number of their workers, total agricultural output and output by product range;
- the number of educational institutions (higher, technical and professional) and the number of students in each of them.

It should be noted that complete Kazakhstan statistics on the parameters used in the study at the time of data collection and analysis was mainly limited to 2017-2018.

3. Results

The region is dominated by agricultural and industrial supply chains with a significant prevalence of the former. In 2018, the share of agricultural output in GRP amounted to 51.1%, the share of industrial production - 48.9%.

Regional agricultural products in relation to the total agricultural production include cotton (100%), grapes (70%), cucurbits (64%), safflower (38%), fruit and berries (36%), vegetables (23%).

Labor productivity at gross value added is 1014,0 thousand tenges/person (470 thousand tenges/person in the country).

The population of the rural areas is 1.6 million people (80.4%), urban areas - 387,2 thousand people (19.6%).

In rural areas, there are 1197 thousand able-bodied people (64.7% of the region's population). From 2013 to 2017, the number of labor resources decreased from 1255.2 to 1197 thousand people, or by 4.6% (Table 1).

Table 1. Basic labor market indicators of the
Turkestan region

Indicator	2013	2014	2015	2016	2017
Labor					
force,	1	1	1	1	1
thousand	255,	229,	195,	210,	197,
people	2	9	9	0	0
Share of					
labor					
force, %	70.9	68.6	65.8	66.3	64.7
Employed					
populatio					
n,	1	1	1	1	1
thousand	185,	163,	132,	147,	134,
people	7	2	1	2	9
Hired					
workers,					
thousand	631,	638,	638,	644,	652,
people	3	2	6	5	2
Self-					
employed					
populatio					
n,					
thousand	554,	525,	493,	502,	482,
people	5	1	4	8	6
Share of				43.8	
self-					
employed					
people in					
the total					
number of					
the					
employed					
populatio					
n, %	46.8	45.1	43.6		42.5
Employed	1	1	1	1	1
populatio	185,	163,	132,	147,	134,
n	7	2	1	2	9

In 2017, the highest employment rate was observed in trade - 217,8 thousand people, in agriculture - 186,2 thousand people and in education - 182,6 thousand people There were 92,3 thousand people employed in construction people; 85,1 thousand people - in trasport, and 41,7 thousand people - in manufacturing.

From 2013 to 2017, the number of hired workers increased by 3.3%. During this period, the number of self-employed people decreased by 14.8%.

The percentage of the labor force in the total population is one of the lowest (64.7%) (Table 2).

	Labor force, thousand					Sha	are o	f the	labo	or
	peo	people					ce,%			
	013	014	015	016	017	013	014	015	016	C 1 J
The	6	5	5	6	5	5	2	5	5	ć
Ren										
ubli	9	8	8	8	9					
c of	0	9	8	9	0	7	7	6	7	6
Kaz	4	6	8	9	2	1	0	9	0	9
akhs	1,	2,	7.	8,	7.					
tan	3	0	6	8	4	7	7	7	0	7
The										
Tur	1	1	1	1	1					
kest	2	2	1	2	1	7	6	6	6	6
an	5	2	9	1	9	0	8	5	6	4
regi	5,	9,	5,	0,	7,					
on	2	9	9	0	0	9	6	8	3	7

Table 2. Basic labor market indicators of the Turkestan region in relation to the national data

The region is one of the most labor surplus regions in the country. It ranks second in terms of unemployment and the number of labor resources in rural areas and third in terms of long-term unemployment across the country (Figure 1).



Figure 1. Kazakhstan unemployment rate for 2017 in the regional context

Most of the region's population lives in rural areas. Therefore, the number of labor resources in rural areas is greater (676,2 thousand people) than in cities (520,9 thousand people). From 2013 to 2017, there was a steady decline in rural employment: it decreased by 5.3%.

From 2013 to 2017, the number of labor resources in rural areas decreased from 771,1 thousand people up to 676,6 thousand people or by 14% (Table 3).

Table 3. Basic labor market indicators of the rural population in the Turkestan region

	201	201	201	201	201
	3	4	5	6	7
Labor force,					
thousand	771,	773,	678,	692,	676,
people	1	0	6	7	2
Employed					
population,					
thousand	731,	732,	641,	657,	641,
people	1	4	8	2	3
Employmen					
t rate of rural					
population,					
%	69.3	68.3	64.9	65.8	63.9
Hired					
workers,					
thousand	338,	368,	328,	329,	334,
people	5	2	9	8	9
Self-					
employed					
population,					
thousand	392,	364,	313,	327,	306,
people	5	2	0	3	4

Share of					
self-					
employed					
population					
in the total					
number of					
the					
employed					
population,					
%	53.7	49.7	48.8	49.8	47.8
Unemploye					
d					
population,					
thousand					
people	40,0	40,6	36,8	35,5	34,9
Unemploym					
ent rate,%	5.2	5.3	5.4	5.1	5.2
Youth					
unemploym					
ent rate (15-					
28 years), %	2.5	2.0	4.2	3.7	4.2

Despite a five-year decrease in the rural unemployed population by 5,1 thousand people, the unemployment rate in relation to the employed population has not significantly been changed: in 2013 and in 2017, this indicator was 5.2%.

The share of self-employed population in the total number of the employed in the region is 42.5% while in rural areas this indicator is 47.8%. Despite a decrease in self-employed population in recent years (from 53.7% in 2013 to 47.8% in 2017), the number of the self-employed is one of the highest in the country.

In 2017, the region ranked third in the national ranking in terms of the number of able-bodied youth; the youth unemployment rate was 3.2% (4th place in the country). The region ranks third in terms of long-term youth unemployment: job searching takes up to 6-12 months (15.5% of unemployed youth) and 3-6 months (27%). About 40% of young people do not work in the specialty they were trained in and a significant number of rural youth leave for cities.

In 2017, 86% (176,9 thousand people) of young people worked in rural areas and 14% (28,9 thousand people) in the cities of the region. In 2018, self-employed youth aged 15-28 years accounted for 27.6% of the total number of the self-employed in the region (106,6 thousand people).

In the region, 62.8% of the self-employed work as individual entrepreneurs (registered and unregistered), 37.2% produce products in their own farm (for their domestic consumption and for sale).

The region has educational resources: there are 11 higher educational institutions (75 thousand students), 92 technical and vocational educational institutions (77 thousand students).

Iron and polymetallic ore deposits are found in the region; it ranks second and in terms of global uranium reserves following Australia, and third in terms of national deposits of phosphate and iron ores. Mineral resources of the region allow launching the production of construction materials: ornamental stones, refractory ceramic and bentonite clay, mineral paints, quartz sand, limestone, gypsum, travertine).

In 2017, the region's GRP amounted to 5.9% of GDP; however this indicator is much higher in the industrially developed regions of Kazakhstan. It ranges from 6.2% to 21.8%.

The basic socio-economic indicators of the Turkestan region for 2017 are shown in Table 4.

Table 4. Basic	socio-economic	indicators	of the
	Turkestan regio	n	

	ole				%		SME	5
	eop		uo	sets	el, e	iges	perfor	mance
	d pu	%,	illic	l ass	lev	ı ter	indica	tors
	usa	DP	It, n	xec	vity	lior	Num	Numb
	tho	n G	ıtpu	in fi	activ	mil	hor	er of
	on,	ire i	ul or	ent	on 8	sts,	of	the
	lati	sha	stria	tme	/ati	00	SME	emplo
	ndc	RP	subi	Ives	Non	&D	SML	yed,
	P(Ð	In te	In	In	R	3	people
The								
Republ	1850	10						
ic of	7.0	0.0	22	8		92	1	
Kazakh	1,9		790	7705	9.	73	145	3 190
stan			209	72	6	2,5	994	133
The	1982	5.9						
Turkest	,8					1		
an			832,	485,	6.	33	177,	332,33
region			114	402	5	8,1	411	9

In 2017, the industrial enterprises of the region produced goods totaling 832 114 million tenges; the figure was 2-6.6 times higher in other regions.

In 2017, the level of innovative activity of enterprises in the region was 6.5%.

The proportion of legal entities registered in the region to their total number in the country amounted to 30.5%; the number of small enterprises per 1000 inhabitants (active enterprises) is 52.5. This is one of the highest national indicators.

The descriptive characteristics of the socio-economic

situation in the region are given in Table 5.

Table 5. Description of the socio-economic potential of the Turkestan region

Demographic	Population of the region (labor and consumer
potential	potential) 1 982 845 people (2018)
-	High birth rate
	Labor surplus region
	Low urbanization rate
	Uneven population distribution across the
	region
Production	A large number of fixed assets for industrial
potential	production
	High depreciation of fixed assets
Investment	Investment infrastructure
potential	System of investment mechanisms
-	High administrative support for potential
	investors
	Complexity of administrative procedures
	Lack of information on investment sites and
	industries
Transport	Extensive railway networks for the supply of
and	raw materials to industrial enterprises and the
infrastructure	export of products
potential	Gas supply in the region; an extensive
	network of electricity and heat supply to
	industrial enterprises
	Developed telecommunications network
	Poor air traffic
	High pace of new road construction
	The problem of meeting electricity demand,
	high wear of voltage transforming plants,
	low capacity of power lines
Innovation	Structures supporting R&D
potential	Opportunities for training R&D specialists
	Complete developments for the release of
	new products and the introduction of new
	technologies
	A small number of organizations engaged in
	research and development
	A small number of scientific personnel
	Poor technical base for innovation
	Poor participation of business and science in
	R&D activities

Based on the analysis data, the ranking of the socioeconomic potential of the region among other regions of the country was compiled (Figure 2).



Figure 2. Ranking of the socio-economic potential of the region among other regions of the country

The factors affecting labor surplus were identified and classified in the study (Figure 3).

		Factors affecting l	abor surplus in the	region	
demographic	socio- economic	geographic	economic	political	socio-cultura
- population; - population density; - increasing number of labor resources; - birth rate; - death toll; - nationality profile of the population; micretice;	- educational status of the population; -unemployment rate; - occupational skill structure; - social tension; - prevalence of rural population and agricultural	- geographic location; - ecological situation; - climate; - raw materials resources; - recreation facilities;	- sectoral structure of the region; - amount of investment in the region; - GRP share in GDP; - innovative activity;	- socio-political conflicts; - legislation; - program tools and concepts for the development of the region.	-psychological factor; - traditions, customs; - culture; - religion;

Figure 3. Factors affecting labor surplus

4. Discussion

A labor surplus region (country, market) can be defined as a region (country, market) which is characterized by a high natural and mechanical population growth [24]; high growth rates of labor resources that outstrip the growth rate of jobs [25]; the prevalence of rural population in the region [26]; a deepening crisis in traditional industries and a decrease in enterprise demand for the labor force [27]. The labor surplus of the region is also affected by the labor resources, young people, industrial structure, and educational level [28].

National and regional agricultural supply chains provide the population with the most important food products; the region has significant export potential and a favorable geographical location. It is located in the south of Kazakhstan and there are transit routes from Europe, Russia, and the CIS countries to other Central Asian countries; there is also Western Europe-Western China road corridor. A favorable warm climate promotes the cultivation of fruits and vegetables all year round.

Nevertheless, the seasonal production variability and high capital coefficient; low efficiency and poor implementation of R&D, immobility of material and technical resources used in the agricultural sector; high dependence on climatic conditions; constant risks associated with getting a stable income; price inelasticity of demand for a number of agricultural products and low profitability; serious time lags in the supply chain, the time lag between incurred charges and the receipt of products, and many other features lead to the non-competitiveness of agribusiness sectors and, as a result, significantly decrease their investment attractiveness, create the need for constant state intervention and support.

These factors trigger considerable tension in rural

areas, where the employment opportunities and range of vacancies are very limited, and the unemployment growth rate and duration are higher than in the city and exceed the socially acceptable level. Regional labor surplus is lower in countries with a different structure and organization of agriculture and supply chains, where the majority of the economically active rural population is engaged in agriculture and there are high rates of self-employment on family farms [27].

To solve regional labor market problems, there is a need for qualitative changes in the labor market structure. It is necessary to reduce the share of self-employed population and increase the share of people employed in the real economy sector through the implementation of large investment projects in the agricultural sector of the region and manufacturing industry. It is also advisable to focus on creating conditions for attracting new investments, the development of mass entrepreneurship, tourism, manufacturing, information and communication technologies and other promising economy sectors.

Industrial growth creates new supply chains and affects regional economic development level. This, in turn, reduces unemployment, increases investment in the manufacturing sector, and generates employment.

5. Conclusions

Based on the comparative, didactic and descriptive analysis of regional and national demographic and socioeconomic indicators, labor market indicators, the study of national and international legislation, practices and literature related to supply chains and labor surplus, the tasks set have been completed, the goal of the study has been achieved, and the following results have been obtained.

The region is dominated by agricultural and industrial supply chains with a significant prevalence of the former. Despite the enormous agro-industrial, transport, resource, mineral and raw material, climatic, educational and labor potential of the region, the development of the region, the creation of new and development of existing supply chains are significantly hampered by a number of reasons, including inefficient and low-productivity agriculture, technological backwardness, and immobility of material and technical resources. As a result, the region is one of the most labor surplus regions in the country.

Common factors affecting the labor surplus of a region (country) have been identified in the study based on the example of the given region. The major factors are a high natural and mechanical population growth rate; high growth rates of human resources that outstrip the growth rate of jobs; prevailing rural population; a deeper crisis in traditional industries and decreased enterprise demand for the labor force.

The research methods and results will allow scientists and public officers in the Republic of Kazakhstan and other countries to apply the information to design national and regional programs aimed at developing regions, creating regional, national and global supply chains, and labor market development.

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